AGENDA
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Welcome to

SANTA FE

Dear Friends:


One of the greatest strengths of CSG is the camaraderie fostered at CSG events. While technology has allowed us to stay connected over the last 20 months, we’ve missed seeing so many friends in person, and we are excited to reunite the CSG family here in New Mexico.

I hope you enjoy your time in Santa Fe, America’s oldest capital city. We take inspiration from the wisdom of the first inhabitants of these lands and marvel in awe at the beauty and spirit which permeates this very special place.

As 2021 comes to an end, we are grateful for the many state officials whose leadership has made such a difference for the citizens they serve. In these unprecedented times, state governments again served as great innovators, and state leaders demonstrated incredible creativity, empathy and resiliency. CSG has been very proud to partner with our member states and the elected and appointed state officials who have guided the states during the pandemic.

CSG is indebted to our current national officers, whose terms as CSG leaders were extended for an extra year. Their support and resolve during difficult days were a source of energy and strength.

I also want to offer the thanks of all of us at CSG to our Associates and Leadership Circle members and conference sponsors. Your support of CSG during 2020 and 2021 will not be forgotten. We are grateful for your investments in our work and your commitment to help CSG advance the common good.

Here’s wishing you a holiday season filled with the warmth of friendship, the love of family, the joy of giving and gratitude enough to appreciate it all. And let’s hope Santa Fe won’t be the only Santa you see this year!

David Adkins
Executive Director/CEO | The Council of State Governments
All sessions will take place at the Santa Fe Community Convention Center or the Eldorado Hotel, unless otherwise noted.

**Convention Center & Conference Hotels**

All hotels are within a three- to seven-minute walk to the convention center.

- **Santa Fe Community Convention Center**
  201 West Marcy Street | Santa Fe, NM 87501

- **Eldorado Hotel & Spa**
  309 West San Francisco Street | Santa Fe, NM 87501

- **Hilton Santa Fe Historic Plaza**
  100 Sandoval Street | Santa Fe, NM 87501

- **La Fonda on the Plaza**
  100 East San Francisco Street | Santa Fe, NM 87501

**Name Badges**

For the safety of attendees, CSG requires all conference participants to display their name badges at all conference sessions and events. This year, badges will reflect a meeting-specific QR code to be used in place of traditional sign in sheets. To compile attendance rosters, staff will scan your name badge at the entry to sessions.

**Safety Protocols**

To ensure the health and safety of all meeting participants during the ongoing COVID-19 pandemic, CSG has established guidelines and protocols consistent with the best available guidance from the CDC, the directives and recommendations of state and local health authorities, and venue-specific health and safety requirements. Attendees are expected to comply with applicable local, county and state regulations, as well as venue-specific protocols, in place at the time of the meeting.

**Health Screening and Testing**

CSG has contracted with Heed Health, a national COVID-19 testing provider, to conduct a health screening and offer self-administered rapid testing onsite. The health screening will include a short questionnaire and an onsite temperature check.

**Attire**

Dress for the 2021 CSG National Conference is business casual.
**Internet Access**
Complimentary wireless internet will be available at the Santa Fe Community Convention Center and the Eldorado Hotel. It can be accessed in the common areas and meeting space.

**Santa Fe Community Convention Center**
Network name: ConventionCenter
Password: CSG2021!

**Eldorado Hotel**
Network name: CSG2021!
Password: 2021CSG!

**Charging Stations**
The convention center has placed charging stations throughout the meeting space. Attendees who leave their phones unattended at a charging station do so at their own risk. CSG is not responsible for phones or other belongings left unattended.

**Alcohol Policy**
CSG advocates the responsible use of alcohol and encourages the use of designated drivers by all participants at CSG functions.

**Code of Conduct**
By registering for this conference, you agree to abide by the CSG Meeting Code of Conduct. Copies are available at the CSG registration desk.

**Media Policy**
All media personnel are required to abide by the CSG Media Credential Terms & Agreements. Copies are available at the CSG registration desk.
The CSG National Conference app provides session times, room assignments, agendas, maps and conference documents at your fingertips while keeping you informed in real time about conference events. Downloading the app will ensure you don’t miss any of the important events CSG has planned.

Available on Google Play and in the Apple App Store.

Follow this QR code to download the 2021 CSG National Conference app.

Stay connected to CSG using #CSG2021 on Facebook and Twitter

facebook.com/CSGovts
twitter.com/CSGovts
Schedule Overview

Sessions are open to all registered conference attendees, unless marked as invitation only.

TUE. | NOV. 30
2 – 5 P.M.
Registration Open
Lobby, Santa Fe Community Convention Center

WED. | DEC. 1
7:30 A.M. – 5 P.M.
Registration Open
Lobby, Santa Fe Community Convention Center

7:30 A.M. – 5 P.M.
Coffee and Tea Available
Meeting space common areas

7:30 – 9:30 A.M.
Communication in an Era of Disinformation
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

10 – 11:30 A.M.
Making Mental Health a Priority
Coronado and DeVargas Rooms, Santa Fe Community Convention Center, Lobby Level

10 – 11:30 A.M
21st Century Foundation Board of Trustees
(invitation only)
Anasazi Ballroom, Eldorado Hotel, First Floor

10 A.M. – NOON
Equitable Governance: Achieving a Better and More Just Policymaking Model
O’Keeffe and Milagro Rooms, Santa Fe Community Convention Center, Lobby Level

11 A.M. – NOON
The Future of Digital Connected Care
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

NOON – 2 P.M.
Follow the Money: Putting the American Rescue Act and The Opioid Settlement to Work for Your State
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

2:30 – 3:30 P.M.
Gender and Ethnic Disparities and the Future of Cardiovascular Disease
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

2:30 – 4 P.M.
The Workforce of Tomorrow
Coronado and DeVargas Rooms, Santa Fe Community Convention Center, Lobby Level
2:30 – 4:30 P.M.
Meeting Today’s Water Needs and Fostering Effective Tribal Engagement
O’Keeffe and Milagro Rooms, Santa Fe Community Convention Center, Lobby Level

2:30 – 4:30 P.M.
Leadership Council (invitation only)
Anasazi Ballroom, Eldorado Hotel, First Floor

3:30 – 4:30 P.M.
Leveraging 2020 Census Data to Jumpstart Decision Making
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

5 – 6 P.M
Executive Committee Reception (invitation only)
La Fonda on the Plaza, New Mexico Room, First Floor

10 – 11 A.M.
Gender and Ethnic Disparities and the Future of Cardiovascular Disease
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

10 A.M. – NOON
States Address Their Renewable Energy Standards
Coronado and DeVargas Rooms, Santa Fe Community Convention Center, Lobby Level

10 A.M. – NOON
In Case of Emergency: Reassessing Executive Powers
O’Keeffe and Milagro Rooms, Santa Fe Community Convention Center, Lobby Level

10 A.M. – NOON
Finance Committee
Anasazi Ballroom, Eldorado Hotel, First Floor

10:30 – 11:30 A.M.
Healthy States National Task Force: Human Health Subcommittee Work Session (invitation only)
Zia Room, Eldorado Hotel, First Floor

11 A.M. – NOON
Searching for Savings: An Innovative Approach to Pay for Prescriptions
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

NOON – 2 P.M.
Learning Loss and Gaps
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

2 – 3 P.M.
Healthy States National Task Force: Fiscal Health Subcommittee Work Session (invitation only)
Zia Room, Eldorado Hotel, First Floor

THU. | DEC. 2
7:30 A.M. – 5 P.M.
Registration Open
Lobby, Santa Fe Community Convention Center

7:30 A.M. – 5 P.M.
Coffee and Tea Available
Meeting space common areas

7:30 – 9:30 A.M.
New Mexico’s Turn Toward Renewable Energy
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

9 – 10 A.M.
Healthy States National Task Force: Civic Health Subcommittee Work Session (invitation only)
Zia Room, Eldorado Hotel, First Floor
2:30 – 4 P.M.
The Road Ahead for Transportation and Infrastructure
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

3:30 – 4:30 P.M.
Healthy States National Task Force: Economic and Workforce Subcommittee Work Session
(invitation only)
Zia Room, Eldorado Hotel, First Floor

4 – 5 P.M.
Searching for Savings: An Innovative Approach to Pay for Prescriptions
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

4 – 5 P.M.
Associates Advisory Committee
Anasazi Ballroom, Eldorado Hotel, First Floor

5 – 6 P.M.
Japan Local Government Center Reception
Eldorado Ballroom A, Eldorado Hotel, First Floor

5 – 6 P.M.
Shared State Legislation Committee Reception
(invitation only)

6 – 7 P.M.
Canada – USA: Friends, Partners, Allies Reception
Eldorado Ballroom B, Eldorado Hotel, First Floor

7:30 – 8:30 A.M.
Breakfast
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

7:30 – 8:30 A.M.
Wake Up with WIG! Breakfast
O’Keeffe and Milagro Rooms, Santa Fe Community Convention Center, Lobby Level

8 – 9 A.M.
Five Ways to Apply Federal Funding to Your GIS Investment
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

8 – 9:30 A.M.
State Medicaid Programs: What State Policymakers Need to Know
Zia Room, Eldorado Hotel, First Floor

9 – 10 A.M.
Innovative Approaches to Energy and Water Management for Cannabis Production
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

9 A.M. – NOON
Shared State Legislation Committee: Part I
Anasazi Ballroom, Eldorado Hotel, First Floor

9:30 – 10:30 A.M.
State Medicaid Waivers: Finding Flexibility During the Pandemic and Beyond
Zia Room, Eldorado Hotel, First Floor

10 – 11 A.M.
Procurement and Preparing for the Next Pandemic
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

10:30 A.M. – NOON
Making Bold Moves (invitation only)
Coronado and DeVargas Rooms, Santa Fe Community Convention Center, Lobby Level

FRI. | DEC. 3

7:30 A.M. - 5 P.M.
Registration Open
Lobby, Santa Fe Community Convention Center

7:30 A.M. - 5 P.M.
Coffee and Tea Available
Meeting space common areas
10:30 A.M. - NOON
Addressing Maternal Mortality Through Medicaid
Zia Room, Eldorado Hotel, First Floor

11 A.M. - NOON
Habitat for Humanity and Atmos Energy’s Zero Net Energy Effort
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

NOON – 2 P.M.
CSG 20 Under 40 Lunch Plenary
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

2 P.M.
Rick Steves Book Signing
Santa Fe Community Convention Center, Lobby Level

2:30 - 3:30 P.M.
Federal and State Partnerships for Children’s Health: Medicaid and CHIP
Zia Room, Eldorado Hotel, First Floor

2:30 – 3:30 P.M.
Self-Care Index: How Does the U.S. Stack Up Against the Rest of the World?
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

2:30 – 4 P.M.
Justice Counts: Actionable Data to Bolster Public Safety
Coronado and DeVargas Rooms, Santa Fe Community Convention Center, Lobby Level

2:30 – 4:30 P.M.
CSG Midwestern Legislative Conference Executive Committee
O’Keeffe and Milagro Rooms, Santa Fe Community Convention Center, Lobby Level

2:30 - 5 P.M.
Shared State Legislation Committee: Part II
Anasazi Ballroom, Eldorado Hotel, First Floor

3:30 – 4:30 P.M.
Medicaid and the Future of Long-Term Care
Zia Room, Eldorado Hotel, First Floor

3:30 – 4:30 P.M.
Bridging the Gap: Funding and Finance Strategies to Improve State Energy Resiliency
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

5:30 – 7:30 P.M.
Evening Reception
Eldorado Hotel, Eldorado Grand Ballroom, First Floor

SAT. | DEC. 4

7:30 A.M. - 4 P.M.
Registration Open
Lobby, Santa Fe Community Convention Center

7:30 A.M. - 4 P.M.
Coffee and Tea Available
Meeting space common areas

7:30 – 9:30 A.M.
What the Next Farm Bill Could Mean for States
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

10 – 11 A.M.
Self-Care Index: How Does the U.S. Stack Up Against the Rest of the World?
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

10 – 11:30 A.M.
National Conference Committee (invitation only)
O’Keeffe and Milagro Rooms, Santa Fe Community Convention Center, Lobby Level
10 - 11:30 A.M.
Meeting the Housing Challenge in a Pandemic
Coronado & DeVargas Rooms, Santa Fe Community Convention Center, Lobby Level

10 A.M. - 3 P.M.
How to Fill the Jobs of State Government: Civic Sector Apprenticeships (Invitation Only from 1 - 3 p.m.)
Zia Room, Eldorado Hotel, First Floor

11 A.M.-NOON
Innovative Approaches to Energy and Water Management for Cannabis Production
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

NOON - 1:30 P.M.
Lunch
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

1 - 4 P.M.
Executive Committee
Eldorado Ballroom A, Eldorado Hotel, First Floor
Sessions are open to all registered conference attendees, unless marked as invitation only.

**Tuesday, Nov. 30**

2 – 5 p.m.  
Registration Open  
Santa Fe Community Convention Center, Lobby Level

**Wednesday, Dec. 1**

7:30 a.m. – 5 p.m.  
Registration Open  
Santa Fe Community Convention Center, Lobby Level

7:30 a.m. – 5 p.m.  
Coffee and Tea Available  
Meeting Space Common Areas

7:30 – 9:30 a.m.  
**Opening Breakfast Plenary: Communication in an Era of Disinformation**  
*Presented by the Healthy States National Task Force: Civic Health Subcommittee. Programming begins at 8 a.m.*  
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level  
The increased necessity for direct, transparent, data-informed conversations with constituencies is met by the opportunities for state leaders to leverage technology, research and digital platforms. In this session, participants will hear from a variety of perspectives and best practices on how to effectively communicate in an era of disinformation and misinformation.

10 – 11:30 a.m.  
**Making Mental Health a Priority**  
*Presented by the Healthy States National Task Force: Human Health Subcommittee*  
Coronado and DeVargas Rooms, Santa Fe Community Convention Center, Lobby Level  
The COVID-19 pandemic exacerbated already elevated concerns about mental health and well-being. For example, during the coronavirus pandemic, 4 in 10 adults reported symptoms of anxiety or depressive disorder. This session will provide attendees an overview of newly released Mental Health Resource Guide for State Policymakers for state leaders as well as examine the intersection of mental health and criminal justice policy and related funding opportunities for states.

10 – 11:30 a.m.  
**21st Century Foundation Board of Trustees (invitation only)**  
Anasazi Ballroom, Eldorado Hotel, First Floor
Equitable Governance: Achieving a Better and More Just Policymaking Model
Presented by CSG East

O’Keeffe and Milagro Rooms, Santa Fe Community Convention Center, Lobby Level

As public awareness of inequity increases, it is imperative that our nation encourage, develop and sustain governing communities that are equipped to identify and rectify areas in our society where systemically race-based, unjust and inequitable manifestations of policy are created and still legally upheld. State and local governments represent the best opportunity to advocate, legislate and implement policies that directly improve quality-of-life for all citizens. This can only be achieved through “equitable governance.” In this session, policymakers, experts and other influencers will explore the efficacy of governing bodies to develop and support equitable legislation including a lack of engagement between constituents and legislators; expectation gaps between protest, politics and policymaking; the continued spread of “truth decay” in public discourse; and the lack of established safe spaces for legislators and support staff to convene and evaluate legislation on equity-based metrics. This session will seek to define “equitable governance” and why this approach is the answer to achieving better governance for all.

The Future of Digital Connected Care
Innovation Classroom Presented by CVS Health

Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

For positive health outcomes, patients have access to tools and capabilities that empower them to have a stronger voice in their care. This interactive session will convey how a health care company combines clinicians and digital resources to improve patient experience and clinical outcomes. You will be immersed in the experience and journey of a patient diagnosed with a rare disease. Expect to see how new tools and technology are informing care connections between patients and their clinicians. Email, text, secure messaging, video chat, symptom tracking, medication adherence tools and other technologies will be covered during this session.

Luncheon Plenary: Follow the Money: Putting the American Rescue Act and The Opioid Settlement to Work for Your State
Presented by the Healthy States National Task Force: Fiscal Health Subcommittee

Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

In 2021, states have encountered windfall revenues from federal investment and the opioid settlement. As the COVID-19 pandemic continues to present uncertainties about the stability of revenue streams and about the breadth and depth of need for government services, this session will focus on the opportunities and challenges these revenue streams mean for states face as they build budgets for 2022 and beyond.

Gender and Ethnic Disparities and the Future of Cardiovascular Disease
Innovation Classroom Presented by Novartis

Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

The COVID-19 pandemic has had far-reaching implications on the health of all Americans, including those living with cardiovascular disease (CVD). A growing body of evidence suggests the pandemic has led to worsening CVD outcomes in the U.S. – both directly, through infection-related cardiovascular complications, and indirectly, through reduced utilization of cardiovascular care and services. Cardiovascular disease is the most common cause of death with differential impact on various populations in the U.S. Disparities in diagnosis, treatment and outcomes persist related to gender and ethnicity. This session will provide an overview on the economic burden to states including health care budgets, with an emphasis on racial and ethnic, geographic and gender disparities, plus an overview of innovations in the
cardiovascular disease arena. What are the barriers to care, and how can state policymakers take the awareness brought forth by COVID-19 and disparities in the health care system to champion change for all?

**The Workforce of Tomorrow**  
*Presented by the Healthy States National Task Force: Economic and Workforce Health Subcommittee*

**Coronado and DeVargas Rooms, Santa Fe Community Convention Center, Lobby Level**

Employers and workers face a new era of opportunity and uncertainty. For example, over half of public and private sector workers report they will consider changing jobs in the coming months. This creates substantial disruption for public and private sector employers in recruiting and retaining skilled workers and puts a premium on worker access to opportunities to develop and refine skills. This session will focus on state policies in education and workforce development as governments reimagine the workforce and workplace in the years ahead.

**Meeting Todays Water Needs and Fostering Effective Tribal Engagement**  
*Presented by CSG West*

**O’Keeffe and Milagro Rooms, Santa Fe Community Convention Center, Lobby Level**

Ongoing drought conditions in the West, as well as other parts of the U.S., coupled with increased demands for water has amplified the urgency for action among states, communities and key stakeholders to meet their current and emerging needs. As part of their efforts to effectively manage and preserve water resources, states and local communities need to forge collaborative partnerships and consultation with tribes who have a shared interest in this limited resource, but who must also navigate a web of complex laws and regulations. This session will offer attendees an opportunity to learn about the current challenges faced by states and tribal governments to meet their current and future water needs. It will also highlight examples of collaborative and promising problem-solving approaches.

**Leadership Council (invitation only)**  
**Anasazi Ballroom, Eldorado Hotel, First Floor**

**Leveraging 2020 Census Data to Jumpstart Decision Making**  
*Innovation Classroom Presented by Esri, Inc.*

**Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level**

No matter what project you’re working on or the policy challenge you are trying to address, it all starts with the best data. Did you know that Esri is one of the largest aggregators and providers of geographically referenced data in the world? It curates and provides a variety of location data, including federal demographics, business, lifestyle, tapestry segmentation, imagery, environmental and more. There are teams of people and geographers at Esri who work daily to provide this ready-to-use, authoritative information so you can immediately pull it into your work. In this innovation classroom, Esri will showcase these various data sources, where you can find them and how you can start using them today. Esri will highlight data from the following sources:

- 2020 Census Data
- ArcGIS Living Atlas of the World
- Esri Demographics
- Esri Maps for Public Policy

**Executive Committee Reception (invitation only)**  
**La Fonda on the Plaza | 100 E. San Francisco St.**  
**New Mexico Room, first Floor**
Thursday, Dec. 2

Registration Open
Lobby, Santa Fe Community Convention Center

Coffee and Tea Available
Meeting space common areas

Breakfast Plenary: New Mexico’s Turn Toward Renewable Energy
Presented by the Future of Sustainability Policy Academy. Programming begins at 8 a.m.
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

The New Mexico Energy Transition Act of 2019 set goals of attaining half of the state’s electrical energy through renewable sources by 2030, 80% by 2040 and all of it by 2045. Secretary Sarah Cottrell Propst, who leads the New Mexico Energy, Minerals and Natural Resources Department, will discuss the state’s work to diversify its energy portfolio and achieve desired outcomes in the act. New Mexico Senate President Pro Tempore Mimi Stewart has sponsored legislation to establish a clean fuel standard for transportation fuels and statewide emissions targets. Both will sit down with John DeAngelis, energy manager for Meta (Facebook), to discuss what’s ahead for New Mexico and what other states can learn from their experience.

Healthy States National Task Force: Civic Health Subcommittee Work Session (invitation only)
Zia Room, Eldorado Hotel, First Floor

Gender and Ethnic Disparities and the Future of Cardiovascular Disease
Innovation Classroom Presented by Novartis
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

The COVID-19 pandemic has had far-reaching implications on the health of all Americans, including those living with cardiovascular disease (CVD). A growing body of evidence suggests the pandemic has led to worsening CVD outcomes in the U.S. — both directly, through infection-related cardiovascular complications, and indirectly, through reduced utilization of cardiovascular care and services. Cardiovascular disease is the most common cause of death with differential impact on various populations in the U.S. Disparities in diagnosis, treatment and outcomes persist related to gender and ethnicity. This session will provide an overview on the economic burden to states including health care budgets, with an emphasis on racial and ethnic, geographic and gender disparities, plus an overview of innovations in the cardiovascular disease arena. What are the barriers to care, and how can state policymakers take the awareness brought forth by COVID-19 and disparities in the health care system to champion change for all?

States Address Their Renewable Energy Standards
Presented by the Future of Sustainability Policy Academy
Coronado and DeVargas Rooms, Santa Fe Community Convention Center, Lobby Level

This session will examine how state renewable portfolio standards are picking up steam to meet climate challenges and how energy companies, utilities and other players are contributing to a clean energy future. Iowa became the first state to enact renewable portfolio standards in 1983. Just this year, Illinois Gov. J.B. Pritzker signed legislation to put the state on track to a carbon-free power sector by 2045 and 100% clean energy by 2050. How do the experiences of those states and others compare, what does the clean energy agenda for other states look like and can the transition to clean energy help power economic recovery?
In Case of Emergency: Reassessing Executive Powers
Presented by CSG South
O’Keeffe and Milagro Rooms, Santa Fe Community Convention Center, Lobby Level
Amid the COVID-19 pandemic, state legislatures across the country have begun to reevaluate and revise the emergency powers given to their chief executives. This panel discussion will explore recent legislative efforts aimed at maintaining the balance of power during states of emergency.

Finance Committee
Anasazi Ballroom, Eldorado Hotel, First Floor

Healthy States National Task Force: Human Health Subcommittee Work Session (invitation only)
Zia Room, Eldorado Hotel, First Floor

Searching for Savings: An Innovative Approach to Pay for Prescriptions
Innovation Classroom Presented by Gilead Sciences
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level
Even when they have insurance, patients who depend on prescription medications may not be able to afford the treatment they need. Faced with high deductibles and increasing cost-sharing, many have turned to copay assistance to fill the gap. At this session, the speaker will examine how issuers and pharmacy benefit managers are treating copay assistance, and what states and the federal government can do to ensure that copay assistance counts towards a beneficiary’s deductible and out-of-pocket maximum.

Luncheon Plenary: Learning Loss and Gaps
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level
The 2020-21 P-20 academic year forced an unprecedented scramble to deliver educational content by alternative means to students all along the spectrum of academic proficiency and technological accessibility. This session will explore how educational recovery requires sustained commitment to addressing learning loss and exacerbated learning gaps negatively impacting minority populations.

Healthy States National Task Force: Fiscal Health Subcommittee Work Session (invitation only)
Zia Room, Eldorado Hotel, First Floor

Plenary: The Road Ahead for Transportation and Infrastructure
Presented by the Future of Sustainability Policy Academy
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level
America’s infrastructure received a grade of C-minus in the American Society of Civil Engineers’ 2021 Report Card. With historic levels of bipartisan support to invest in the country’s infrastructure, this session will examine what it will take to improve that grade in the years ahead and how the cross section of private sector innovation paired with public sector investment can transform the American landscape.

Healthy States National Task Force: Economic and Workforce Subcommittee Work Session (invitation only)
Zia Room, Eldorado Hotel, First Floor
Searching for Savings: An Innovative Approach to Pay for Prescriptions

Innovation Classroom Presented by Gilead Sciences

Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

Even when they have insurance, patients who depend on prescription medications may not be able to afford the treatment they need. Faced with high deductibles and increasing cost-sharing, many have turned to copay assistance to fill the gap. At this session, the speaker will examine how issuers and pharmacy benefit managers are treating copay assistance, and what states and the federal government can do to ensure that copay assistance counts towards a beneficiary's deductible and out-of-pocket maximum.

Associates Advisory Committee

Anasazi Ballroom, Eldorado Hotel, First Floor

Japan Local Government Center Reception

Eldorado Ballroom A, Eldorado Hotel, First Floor

Shared State Legislation Committee Reception (invitation only)

Canada – USA: Friends, Partners, Allies Reception

Eldorado Ballroom B, Eldorado Hotel, First Floor

Friday, Dec. 3

Registration Open

Lobby, Santa Fe Community Convention Center

Coffee and Tea Available

Meeting space common areas

Breakfast

Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

Wake Up with WIG! Breakfast

O’Keeffe and Milagro Rooms, Santa Fe Community Convention Center, Lobby Level

Join Women In Government for a networking breakfast to connect women legislators on a variety of policy topics and meet Meredith Martino, the new WIG executive director. Be the first to hear how WIG is expanding its policy and program offerings in 2022 to cover a range of topics under the themes Access to Health Care, Strong Economies and Resilient Communities.

Five Ways to Apply Federal Funding to Your GIS Investment

Innovation Classroom Presented by Esri, Inc.

Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

Federal relief funding from the pandemic recovery provides state governments with a massive opportunity to improve the lives of their citizens and the operations of their agencies. GIS is the technology particularly positioned to help you respond to new challenges, restore our
communities and enhance the quality of life for citizens. In this session, we will provide you with the five patterns to guide your response to the federal recovery initiatives:

- Prioritizing infrastructure investment for transportation, broadband and utility networks.
- Addressing equity and social justice.
- Responding to the homeless and housing crisis.
- Ensuring sustainable and resilient actions.
- Supporting revenue generation and economic recovery.

8 – 9:30 a.m.

State Medicaid Programs: What State Policymakers Need to Know

*Presented by the Medicaid 101 Policy Academy*

Zia Room, Eldorado Hotel, First Floor

This opening session will provide an introduction to Medicaid policy. Topics will include the federal-state partnership, evolution of Medicaid, the fiscal condition of state Medicaid programs, current enrollment and coverage expansions.

9 – 10 a.m.

Innovative Approaches to Energy and Water Management for Cannabis Production

*Innovation Classroom Presented by Hawthorne Gardening*

Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

Energy usage and water management in indoor and outdoor cannabis cultivation is an emerging issue for both the industry and state policymakers. While industry leaders are working to gain efficiencies and reduce costs related to lighting, HVAC, water reclamation, packaging and waste, other considerations including public safety, diversion and product quality differences must be contemplated when approaching sustainability innovations in cannabis production.

9 a.m. – Noon

Shared State Legislation Committee: Part I

Anasazi Ballroom, Eldorado Hotel, First Floor

9:30 – 10:30 a.m.

State Medicaid Waivers: Finding Flexibility During the Pandemic and Beyond

*Presented by the Medicaid 101 Policy Academy*

Zia Room, Eldorado Hotel, First Floor

States can use Medicaid waivers to test new or existing ways to deliver and pay for health care services under Medicaid and the Children’s Health Insurance Program (CHIP). This session will explore the different types of waivers and how individual states have deployed them in recent years.

10 – 11 a.m.

Procurement and Preparing for the Next Pandemic

*Innovation Classroom Presented by the National Association of State Procurement Officials*

Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

The COVID-19 emergency will be remembered as one of the most devastating disasters in modern history, with impacts that rippled across all sectors of the global economy and societies. One of the grave failures is the challenge governments faced in securing personal protection equipment (PPE) for their citizens. NASPO recently completed a two-phase procurement tabletop exercise (PTTX). This tabletop exercise brought together NASPO members and partners to discuss pandemic response: what worked well and what could have been more efficient? An after-action report was created that includes checklists of what needs to happen in the event of an emergency. This session will explore lessons learned and what state officials can glean from the exercise to prepare for the next pandemic.
10:30 a.m. – Noon

Making Bold Moves (invitation only)
Presented by the CSG 20 Under 40 Leadership Award
Coronado and DeVargas Rooms, Santa Fe Community Convention Center, Lobby Level
Current honorees and past recipients of the 20 Under 40 Leadership Award, Toll Fellows and Leadership Circle members are invited to an invitation-only session celebrating the leadership stories of this year’s honorees. Kansas Gov. Laura Kelly, CSG national president, will also share her reflections from her own leadership journey including lessons learned serving in the legislature and now in the executive branch.

10:30 a.m. – Noon

Addressing Maternal Mortality Through Medicaid
Presented by the Medicaid 101 Policy Academy
Zia Room, Eldorado Hotel, First Floor
The U.S. has the highest maternal mortality rate of any developed nation. Trends have shown that the pandemic may have exacerbated maternal mortality rates, especially in communities of color. This session will explore how states are addressing this pressing issue, including through Medicaid programs and the use of waiver authority.

11 a.m. – Noon

Habitat for Humanity and Atmos Energy’s Zero Net Energy Effort
Innovation Classroom Presented by American Gas Association
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level
Atmos Energy has partnered with Greeley-Weld Habitat for Humanity for decades to help provide affordable housing for its most vulnerable neighbors. Recently, that partnership produced the program’s first Zero Net Energy (ZNE) home in Evans, Colorado. A ZNE home produces the same amount of energy it consumes by incorporating energy efficient appliances, better insulation and solar technology, reducing a family’s utility costs to less than $50 per month for gas and electricity combined. Farther south in Amarillo, Texas, Atmos is partnering with the Amarillo Habitat for Humanity to deliver natural gas services to six new Amarillo Habitat for Humanity (AHFH) homes in the newly developed Lee Green’s Addition of the El Barrio neighborhood. The project includes the installation of new natural gas service lines and the outfitting of those homes with Energy Star high efficiency gas appliances to help provide safe, warm and affordable housing. Representatives from Atmos’s Colorado and Texas projects, as well as a representative from Habitat for Humanity will be on hand to talk about these innovative projects and the unique partnership between the two organizations.

Noon – 2 p.m.

CSG 20 Under 40 Lunch Plenary
Presented by the CSG 20 Under 40 Leadership Award. Keynote speaker: Rick Steves
Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level
Join us as we celebrate this year’s CSG 20 Under 40 honorees. The CSG 20 Under 40 Leadership Award recognizes the outstanding work of 20 up-and-coming elected and appointed officials from across the country who not only exemplify strong leadership skills but have also demonstrated a true commitment to serving the citizens of their state/territory. The 20 Under 40 Leadership Award was established in 2020. The award presentation will follow a keynote address from Rick Steves, TV Host, leading authority on European travel and bestselling guidebook author including, Travel as a Political Act. As the world reopens following the height of the COVID-19 pandemic, conference attendees will be able to dream of faraway journeys and how all of us can broaden our perspectives through travel.

2 p.m.

Rick Steves Book Signing
Santa Fe Community Convention Center, Lobby Level
Rick Steves will sign copies of his book, Travel as a Political Act. Copies will be available for purchase at the CSG Registration Desk beginning at 2 p.m. on Thursday, Dec. 2.
Federal and State Partnerships for Children’s Health: Medicaid and CHIP
*Presented by the Medicaid 101 Policy Academy*
Zia Room, Eldorado Hotel, First Floor

The Children's Health Insurance Program (CHIP) was created in 1997 to expand coverage to children who fall outside the Medicaid eligibility window. This session will examine how these two federal-state partnerships work together to ensure the nation’s poorest children don’t get left behind.

Self-Care Index: How Does the U.S. Stack Up Against the Rest of the World?
*Innovation Classroom Presented by GSK Consumer Healthcare*

Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

Self-care is the practice of individuals looking after their health using the knowledge and information available to them, in collaboration with health care professionals as needed. The Global Self-Care Federation, a World Health Organization (WHO) supported federation of regional and national associations, and manufacturers and distributors of nonprescription medicines on all continents, recently released its multi-year research and policy tool, the Self-care Readiness Index (SCRI). The COVID-19 pandemic has highlighted just how fragile our health systems are engaging in positive and consistent self-care practices has never been more important. The index aims to provide decision-makers and health care professionals with data and a learning platform to inspire new approaches to self-care. Join GSK Consumer Healthcare Head of Corporate Affairs Dana Bolden as he walks us through the index.

Justice Counts: Actionable Data to Bolster Public Safety
*Presented by the Interbranch Affairs Committee*

Coronado and DeVargas Rooms, Santa Fe Community Convention Center, Lobby Level

Policymakers must solve for complex and dynamic questions facing state and local criminal justice systems, frequently without real-time actionable data to inform and direct the best solutions. Such important issues demand and deserve better data. A broad coalition of national partners, state and local leaders, criminal justice practitioners, researchers and more are working together under Justice Counts, a new national initiative being led by the Department of Justice Office of Justice Programs Bureau of Justice Assistance and the CSG Justice Center. This session will share how, together, we can make data accessible, timely and useful for policymakers and criminal justice stakeholders.

CSG Midwestern Legislative Conference Executive Committee

O’Keeffe and Milagro Rooms, Santa Fe Community Convention Center, Lobby Level

Shared State Legislation Committee: Part II
Anasazi Ballroom, Eldorado Hotel, First Floor

Medicaid and the Future of Long-Term Care
*Presented by the Medicaid 101 Policy Academy*
Zia Room, Eldorado Hotel, First Floor

COVID-19 has been devastating for the nation’s long-term care facilities, with older individuals in nursing homes accounting for more than 1 in 5 of the nation’s pandemic fatalities. While the last 30 years have seen growth in the home- and community-based services that many Americans say they prefer, around 1.4 million older adults today receive care in nursing homes, largely financed through Medicaid. This session will examine how Medicaid is likely to help shape the future of long-term care for a rapidly graying nation.
3:30 – 4:30 p.m.  
**Bridging the Gap: Funding and Finance Strategies to Improve State Energy Resilience**

*Innovation Classroom Presented by Institute for Building Technology & Safety*

Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

States are increasingly setting and pursuing ambitious clean and renewable energy goals while also attempting to mitigate risk from and build resilience to natural disasters. Accordingly, they need new and innovative approaches to program finance and funding to address the cross-cutting themes of energy, infrastructure and disaster mitigation. In this session, officials will learn how states can leverage federal funding sources (such as HUD CDBG-MIT and FEMA BRIC funding) to develop and implement large-scale programs to achieve their vision for a sustainable and resilient future.

5:30 – 7:30 p.m.  
**Evening Reception**

Eldorado Hotel, Eldorado Grand Ballroom, First Floor

One of the greatest strengths of CSG is the camaraderie fostered at our events. We’ve missed seeing so many friends in person, and we are excited to reunite the CSG family in the Land of Enchantment. Enjoy the company of fellow attendees at this evening reception with live music.

Saturday, Dec. 4

7:30 a.m. – 4 p.m.  
**Registration Open**

Lobby, Santa Fe Community Convention Center

7:30 a.m. – 4 p.m.  
**Coffee and Tea Available**

Meeting space common areas

7:30 – 9:30 a.m.  
**Breakfast Plenary: What the Next Farm Bill Could Mean for States**

*Presented by the Intergovernmental Affairs Committee. Programming begins at 8 a.m.*

Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

The federal Farm Bill is the most impactful piece of legislation on agriculture in the U.S. While the bill is enacted at the federal level, many of the programs and policies are implemented at the state level. This session will feature a panel of state agriculture officials engaged in a dialogue on what states can plan for regarding the next Farm Bill, highlighting key issues that states have faced in recent years.

10 – 11 a.m.  
**Self-Care Index: How Does the U.S. Stack Up Against the Rest of the World?**

*Innovation Classroom Presented by GSK Consumer Healthcare*

Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level

Self-care is the practice of individuals looking after their health using the knowledge and information available to them, in collaboration with health care professionals as needed. The Global Self-Care Federation, a World Health Organization (WHO) supported federation of regional and national associations, and manufacturers and distributors of nonprescription medicines on all continents, recently released its multi-year research and policy tool, the Self-care Readiness Index (SCRI). The COVID-19 pandemic has highlighted just how fragile our health systems are engaging in positive and consistent self-care practices has never been more important. The Index aims to provide decision-makers and health care professionals with data, and a learning platform to inspire new approaches to self-care. Join GSK Consumer Healthcare Head of Corporate Affairs Dana Bolden as he walks us through the Index.
10 – 11:30 a.m. National Conference Committee (invitation only) O’Keeffe and Milagro Rooms, Santa Fe Community Convention Center, Lobby Level

10 – 11:30 a.m. Meeting the Housing Challenge in a Pandemic Coronado and DeVargas Rooms, Santa Fe Community Convention Center, Lobby Level
The pandemic put in bold relief the fragility of the housing arrangements of a substantial portion of people in the U.S. Living “paycheck-to-paycheck” is a condition that cannot withstand substantial economic disruption. This session will provide an assessment of the state strategies that can help ensure people live in predictable conditions and how states are combatting homelessness.

10 a.m. – 3 p.m. How to Fill the Jobs of State Government: Civic Sector Apprenticeships (invitation only from 1 – 3 p.m.) Zia Room, Eldorado Hotel, First Floor
The Council of State Governments, in partnership with the Urban Institute, is coordinating a Public Sector Apprenticeship Consortium of six states: California, Colorado, Idaho, Maine, Michigan and Virginia. The consortium will equip and empower state policymakers — particularly legislators and executive branch officials focused on workforce development, education and economic policy issues — to develop and implement public sector apprenticeships in their states. This session will provide attendees an understanding of public apprenticeship best practices and other ongoing initiatives in other states.

11 a.m. – Noon Innovative Approaches to Energy and Water Management for Cannabis Production Innovation Classroom Presented by Hawthorne Gardening
Peralta and Lamy Rooms, Santa Fe Community Convention Center, Lobby Level
Energy usage and water management in indoor and outdoor cannabis cultivation is an emerging issue for both the industry and state policymakers. While industry leaders are working to gain efficiencies and reduce costs related to lighting, HVAC, water reclamation, packaging and waste, other considerations including public safety, diversion and product quality differences must be contemplated when approaching sustainability innovations in cannabis production.

Noon – 1:30 p.m. Lunch Sweeney Ballroom, Santa Fe Community Convention Center, Lobby Level

1 – 4 p.m. Executive Committee Eldorado Ballroom A, Eldorado Hotel, First Floor
Innovation Classrooms

All Innovation Classroom sessions will be held in the Peralta and Lamy Rooms located on the Lobby Level of the Santa Fe Community Convention Center.

Innovation Classroom sessions provide engaging and interactive professional development and policy learning experiences for conference attendees. Utilizing the expertise of select CSG Associate members to demonstrate and use cutting-edge innovations and technologies, state leaders can better understand the applicability of these technologies and innovations to policy issues at play in their jurisdictions. CSG does not endorse the technologies shared as part of this experience.

Wednesday, Dec. 1

11 a.m. – Noon

The Future of Digital Connected Care
Presented by CVS Health

2:30 – 3:30 p.m.

Gender and Ethnic Disparities and the Future of Cardiovascular Disease
Presented by Novartis

3:30 – 4:30 p.m.

Leveraging 2020 Census Data to Jumpstart Decision Making
Presented by Esri, Inc.

Thursday, Dec. 2

10 – 11 a.m.

Gender and Ethnic Disparities and the Future of Cardiovascular Disease
Presented by Novartis

11 a.m. – Noon

Searching for Savings: An Innovative Approach to Pay for Prescriptions
Presented by Gilead Sciences

4 – 5 p.m.

Searching for Savings: An Innovative Approach to Pay for Prescriptions
Presented by Gilead Sciences
Friday, Dec. 3

8 – 9 a.m.  Five Ways to Apply Federal Funding to Your GIS Investment
Presented by Esri, Inc.

9 – 10 a.m.  Innovative Approaches to Energy and Water Management for Cannabis Production
Presented by Hawthorne Gardening

10 – 11 a.m.  Procurement and Preparing for the Next Pandemic
Presented by the National Association of State Procurement Officials

11 a.m. – Noon  Habitat for Humanity and Atmos Energy’s Zero Net Energy Effort
Presented by American Gas Association

2:30 – 3:30 p.m.  Self-Care Index: How Does the U.S. Stack Up Against the Rest of the World?
Presented by GSK Consumer Healthcare

3:30 – 4:30 p.m.  Bridging the Gap: Funding and Finance Strategies to Improve State Energy Resilience
Presented by Institute for Building Technology and Safety

Saturday, Dec. 4

10 – 11 a.m.  Self-Care Index: How Does the U.S. Stack Up Against the Rest of the World?
Presented by GSK Consumer Healthcare

11 a.m. – Noon  Innovative Approaches to Energy and Water Management for Cannabis Production
Presented by Hawthorne Gardening
NEW MEXICO STATE CAPITOL & MUSEUMS

New Mexico State Capitol
490 Old Santa Fe Trail | Santa Fe, NM 87501

Visitors wishing to schedule a guided tour are encouraged to call (505) 986-4589 during regular business hours to make an appointment.

Visitors are welcome to enjoy self-guided tours Monday through Friday from 7:30 a.m. to 5:30 p.m.

Capitol Art Collection | nmcapitolart.com

When you think of the State Capitol in Santa Fe, art is not necessarily what comes to mind. Santa Fe, with its plethora of art in museums, galleries and shops can often be overwhelming for visitors. The Capitol Art Collection is an easily accessible, free, one-stop for contemporary art. It is among the most comprehensive collections of contemporary art in the region, featuring works by artists from Taos to Tucumcari and everywhere in between. The work is on permanent exhibition in the collection or on temporary exhibition in one of the Rotunda shows. Viewers can see something new on every visit to the Capitol as works are added on an ongoing basis.

The State Capitol, often referred to as the “Roundhouse,” because of its circular structure, houses this permanent, public collection of contemporary art by artists of New Mexico. It is a unique example of how art and politics can enhance each other. The Roundhouse’s circular and spacious design offers optimal and abundant wall space and dramatic viewing angles. The collection exists throughout the Capitol Complex—the main building, the Annex walkway, the North Annex and on the grounds.

The Capitol Art Collection was created in 1991 when the New Mexico Legislature founded the Capitol Art Foundation, a non-profit art organization whose sole purpose is to direct the Capitol Art Collection and oversee the selection, acquisition and exhibition of the artwork. The Capitol Art Foundation is made up of 25 to 30 art professionals from throughout the state who represent the artistic and geographic diversity of the state. The result is a model for preserving, interpreting and exhibiting contemporary regional and local art that serves as an example for Capitols everywhere.

Museums

For complete information, please visit TOURISM Santa Fe at santafe.org.

Museum of International Folk Art
moifa.org

New Mexico History Museum
nmhistorymuseum.org

New Mexico Museum of Art
nmartmuseum.org

Museum of Indian Arts and Culture
indianartsandculture.org

Museum of Spanish Colonial Art
spanishcolonial.org

Wheelwright Museum of the American Indian
wheelwright.org
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Schneider Electric

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New Mexico Farm & Livestock Bureau
PNM Resources
State Government Affairs Council

Quartz

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Alzheimer’s Association
American Association of Nurse Practitioners
American Bankers Association
American Chemistry Council
American Childhood Cancer Organization
American Fuel & Petrochemical Manufacturers
American Gas Association
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American Society of Civil Engineers
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Diabetes Leadership Council
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Facebook
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GovSpending
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Horizon Therapeutics
Indivior
Institute for Building Technology & Safety
International Bottled Water Association
International Paper
Internet Association
ITC Holdings
Johnson & Johnson
Juul Labs
Kaléo
Koch Companies Public Sector, LLC
LegalZoom
LexisNexis State Net
LifePoint Health
LKQ Corporation
McKesson Corporation
McLane Company, Inc.

Mercatus Center, George Mason University
MERCK
Microsoft Corporation
National Association of State Procurement Officials
National Automobile Dealers Association
National Beer Wholesalers Association
National Council of State Boards of Nursing, Inc.
Neurocrine Biosciences
Norton Healthcare
Novartis
Pfizer
Pharmaceutical Care Management Association
Philips
Professional Beauty Association
Purdue Pharma L.P.
RELX, Inc.
Renewable Energy Group
Sanofi U.S.
SI Group Client Services
Stateside Associates
Target Corporation
Teladoc Health, Inc.
T-Mobile
The Frother & Gamble Company
Turning Point Brands, Inc.
U.S. Renal Care
US Water Alliance
Visa, Inc.
Walgreen Co.
Wells Fargo & Company
Western Governors University
World Education Services
Zillow Group
Who We Are

In 1925, Henry Wolcott Toll, then a Colorado state senator, created the American Legislators’ Association (ALA), the forerunner to The Council of State Governments (CSG), which provided legislators with information and opportunities to connect. Toll believed interstate cooperation was imperative for states to maintain control over inherent state issues.

CSG — the only national organization that serves all three branches of state government — was created out of the ALA in 1933. “Probably 12 or 15 of us sat around a table in a small room,” Toll recalled 25 years later. “The Council of State Governments had never been heard of before that day.”

About five years after CSG was conceived, a new building at 1313 East 60th St., in Chicago became the council’s central home. In 1967, CSG and the Commonwealth of Kentucky entered into an agreement that provided CSG with a headquarters building in Lexington, Kentucky. The building was dedicated on June 9, 1969. In 1993, the state financed the construction of a second building to facilitate the council’s continued growth. Some CSG services have been offered since the early years. The Book of the States, which provides comprehensive data and analysis about state governments and their operations, was first published in 1935. State Government News, which later became the CSG bimonthly magazine, Capitol Ideas, was first published in 1958.

The Eastern Regional Conference was established in 1937. CSG opened a Washington, D.C., office in 1938. The Midwestern Legislative Conference was established in 1945. Both the Southern Conference — now the Southern Legislative Conference — and the Western Regional Conference — now CSG West — were established in 1947. In 2006, the CSG Justice Center was formed. The CSG Center of Innovation was created in July 2018. Today, CSG continues to be a region-based forum that fosters the exchange of insights and ideas to help state officials shape public policy. And, to this day, the unique structure and composition of CSG offers unparalleled regional, national and international opportunities to network, develop leaders, collaborate and create problem-solving partnerships.

Mission

CSG champions excellence in state government to advance the common good.

To achieve this mission, CSG will:

• Pursue the priorities of its member states.
• Be nonpartisan and inclusive.
• Engage leaders from all three branches of state government.
• Have a regional focus, a national presence and a global reach.
• Be a respected and trusted source for best practices and policy expertise.
• Convene leader-to-leader interactions and foster leadership development.
• Facilitate multi-state solutions.
• Zealously advocate for the states in our federal system of government.
• Adhere to the highest ethical standards.
• Respect diversity and act with civility.
• Partner and collaborate with others.
## 2022 Calendar of Events

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Save the Date

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DECEMBER 7-10, 2022

2022 CSG NATIONAL CONFERENCE